

**MINUTES
BREVARD CITY COUNCIL
Regular Meeting
May 21, 2018 – 7:00 PM**

The Brevard City Council met in regular session on Monday, May 21, 2018 at 7:00 p.m. in the Council Chambers of City Hall with Mayor Jimmy Harris presiding.

Present – Mayor Jimmy Harris, Mayor Pro Tem Mac Morrow, Council Members Gary Daniel, Charlie Landreth, Maurice Jones and Maureen Copelof.

Staff Present – City Manager and Finance Director Jim Fatland, City Attorney Michael Pratt, City Clerk Jill Murray, Planning Director Daniel Cobb, Deputy Finance Director Tom Whitlock, Executive Assistant to City Manager Denise Hodsdon, Interim Fire Chief Mike Galloway, Police Chief Phil Harris, WTP ORC Dennis Richardson, and Firefighters Adam Hughey, Dan Futrelle, Rodney Massey and Zac Smith.

Press – Matthew McGregor, Transylvania Times

A. Welcome and Call to Order – Mayor Harris called the meeting to order, welcomed those present and introduced Council members, Manager, Attorney and City Clerk.

B. Invocation – Executive Pastor Nathan Byrd, Brevard Community Church offered an invocation.

C. Pledge of Allegiance – Mayor Harris led in the Pledge of Allegiance.

D. Certification of Quorum - The City Clerk certified a quorum present.

E. Approval of Agenda – Mr. Morrow moved, seconded by Mr. Landreth, the Agenda be amended to add two items to the Consent Agenda: K-9 Ordinance Declaring a Road Closure for Old Time Street Dances and K-10 Resolution Requesting that the North Carolina General Assembly Enact Local Legislation Designating the City of Brevard and Transylvania County as North Carolina's Official Land of Waterfalls and that two items be removed from the agenda: K-8e Rosman Highway Safety and M-2 Ordinance Ordering Demolition of an Unsafe Building at 46 W. Main Street due to additional requirements needing to be met, and that the Agenda be approved as amended. Motion carried unanimously.

F. Approval of Minutes – Mr. Landreth moved, seconded by Mr. Daniel the April 16, 2018 meeting minutes be approved as amended. Motion carried unanimously.

G. Certificates / Awards / Recognition –

G-1. Recognition of Jill Murray - Mayor Harris and Council recognized and congratulated City Clerk Jill Murray for her achievement of completing the UNC School of Government County and Municipal Administration Course.

H. Public Hearing

H-1. System Development Fees. The public hearing was properly advertised on May 7 and May 14th, 2018.

Mayor Harris opened the public hearing at 7:17 p.m.

Mr. Fatland explained that the City has not been collecting water and sewer impact fees at our City Attorney's request until we retained an engineering consultant as specified in the State Legislation.

Mr. Cobb added that the State came up with a law that stipulated very specific steps that each city, or service provider, would have to follow if they wanted to implement what were known as impact fees and are now called system development fees. Those steps are to hire an outside financial professional which the City has done and their report was posted on the City's website at the beginning of April and has a 45 day window for review. The next step is to review those comments and then hold a public hearing, which is what we're doing tonight, and then adopt an ordinance which is what you'll do next month at the budget hearing, if you choose to accept it. This public hearing is an opportunity for the public to come and hear about this project and offer any feedback and any comments. We have Mr. Steven Miller here from WR Martin who actually performed the analysis so he's here to answer any questions as well. The process is going to be done differently now through the buy-in method which stipulates that we go by the meter size. So, for a standard ¾" water tap for a home would be a \$500 water system development fee and \$1000 sewer system development fee which is well below what the City could legally charge based on the calculations completed by WR Martin.

Steven Miller explained that system development fees are not fees charged to existing users but rather fees charged to new users so what they are applied to are people moving into Brevard asking for new water or sewer service. The fees are based on meter size and now the State of North Carolina requires that there is a method used to determine what the maximum fee that can be charged is. That method is the American Waterworks Association Buy-In Method. If they need a larger meter, for example a 2" tap, they will get charged more because the maximum flow or the potential capacity they're taking from the City is significantly higher than the usual ¾" tap. This provides a methodology to determine what the maximum fees could be and the fees proposed in our report are significantly less than what the maximums are. Also the monies received after July 1st have to go into a separate reserve fund and they can only be used for specific purposes. For example, you cannot use them for salaries or benefits or operations and maintenance. They have to be used for certain capital expenditures like rehabilitations or light improvements or things like that.

Public Participation – None

Public Hearing Closed – There being no further questions or comments, Mayor Harris closed the hearing at 8:30 p.m.

I. Public Participation –

Mr. Carroll Parker of 4390 Island Ford Road, spoke about alternative energy and asked if the City has a policy for managing energy for the benefit of cutting costs. He stated he has an electric car and there are only 3 charging stations in Brevard. He encouraged Council to think about what needs to be done now about alternative energy.

Mr. John Wiseman of 1024 Solomon Jones Road, spoke about clean energy and how the recent rains decimated many of the crops and how the runoff is the culprit. Would like to stop the high peak of flooding and restore the water table and small streams and rivers to their normal natural levels.

Ms. Kim Coran of 1024 Solomon Jones Road is with a group called Moving to Conservators and talked about making our community more "green". She explained how she has been composting and went from having 28 bags of trash to 4. She mentioned doing a symposium later this year and would like to have government participation and help the City become greener.

J. Special Presentation(s) –

J-1. Michelle Pilon (Mission Health) – Letter of Intent with HCA. Ms. Pilon presented to Council a seven page power-point presentation (**Exhibit A**) describing the Letter of Intent with HCA and explained how joining HCA can benefit our community by having more money available to improve the health of our residents, as well as, how

HCA will be paying local and state property taxes, sale and other taxes that will ultimately benefit our local community.

Council thanked Ms. Pilon for her presentation and for the quality care and excellent services the Hospital provides to our citizens.

J-2. City of Brevard as Good Stewards. Mr. Jim Reynolds and Jim Hardy proposed that the City of Brevard transition to 100% renewable energy by 2030 and offered their expertise of their members to help the City accomplish that. They presented a handout (Exhibit B) with information on how to achieve that. They gave an example of running vehicles that our officers and first responders have. One of They have a program to reduce idling in the vehicles and it doesn't cost much and saves all of the emissions that result when you leave the car running and it saves fuel.

J-3. City Manager's FY 2018-2019 Budget Message and Presentation. City Manager Jim Fatland presented his budget message and recommended budget to Council. Copies of the presentation power point slides and message were provided to Council members, staff, and all citizens present. (Exhibit C) In summary, the City Manager recommended a one and a half cent tax increase, to pay for the debt service and operations on the Mary C. Jenkins Community Center and to provide additional money to the pedestrian fund; Residential recycling will now be taken over by our Public Works department, so that we can keep the rate at \$3.00 a month, where WastePro wanted to raise the rate to \$4.75 per month. For now, WastePro will keep the City's commercial accounts whose rates are going up from \$4.00 to \$5.75; The budget includes a 2.5% cost of living adjustment and a 1.5% merit for full time employees for a total compensation plan of 4%, as well as, a market adjustment for police officer salaries to aid in recruitment and retention; employee medical has gone up for a total of \$160,000, half being paid by the employees and half by the City of Brevard; the utility fund increased by 4% which equates to a \$3.00 monthly increase for customers using 5,000 gallons.

K. Consent Agenda and Information - Consent Agenda items are considered routine and are enacted by one motion. Mayor Harris read aloud the items listed, and asked if Council desired to remove an item for discussion, or, to add an item(s) to the Consent Agenda. Mr. Morrow moved that Council consider adding: New Business Items M-1, M-3, M-4, M-5, and M-6. Mr. Daniel seconded that said items be added to the Consent Agenda. Motion carried unanimously.

K-1. Staff Reports:

- a. Public Works Monthly Report, March 2018
- b. Financial Report for the month ended April, 2018

K-2. Ordinance No. 2018-09 – An Ordinance Declaring a Road Closure for the Fourth of July Festival.

**ORDINANCE NO. 2018-09
AN ORDINANCE DECLARING A ROAD
CLOSURE FOR THE FOURTH OF JULY FESTIVAL**

WHEREAS, Brevard City Council acknowledges a long tradition of providing an annual Fourth of July Festival for the pleasure and enjoyment of its citizens and visitors; and,

WHEREAS, Brevard City Council acknowledges this festival provides an opportunity for day-long, family-oriented activities; and,

WHEREAS, Brevard City Council acknowledges this festival requires a portion of Main Street (US Highway 276) and Broad Street (US Highway 64) to be closed for setup, activities, and cleanup; and,

WHEREAS, Brevard City Council acknowledges the importance of celebrating Independence Day as part of Brevard's 150th year; and

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BREVARD, NORTH CAROLINA THAT:

SECTION 01. Pursuant to authority granted by G.S. 20-169 the City of Brevard hereby declares the following temporary road closures during the days and times set forth below on the following described portion of a State Highway System route:

Date: Wednesday, July 4, 2018
Time: 6:00AM – 7:00PM
Description: Main Street (US 276): from Caldwell Street to Johnson Street and Broad Street (US 64): from French Broad Street to Morgan Street

SECTION 02. This ordinance shall be in full force and effect from and after the date of its adoption.

Adopted and approved this the 21st day of May, 2018.

K-3 Ordinance No. 2018-10 – An Ordinance Declaring a Road Closure for National Night Out.

**ORDINANCE NO. 2018-10
AN ORDINANCE DECLARING A ROAD
CLOSURE FOR NATIONAL NIGHT OUT**

WHEREAS, Brevard City Council acknowledges National Night Out is an annual community-building campaign that promotes police-community partnerships and neighborhood camaraderie to make our neighborhoods safer, better places to live; and,

WHEREAS, Brevard City Council acknowledges this event provides an opportunity for an evening of family-oriented activities; and,

WHEREAS, Brevard City Council acknowledges this festival requires a portion of Main Street (US Highway 276) from Broad Street (US Highway 64) to Johnson Street to be closed for setup, activities, and cleanup; and,

WHEREAS, Brevard City Council acknowledges the importance of celebrating this event in its 150th year; and

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BREVARD, NORTH CAROLINA THAT:

SECTION 01. Pursuant to authority granted by G.S. 20-169 the City of Brevard hereby declares the following temporary road closures during the days and times set forth below on the following described portion of a State Highway System route:

Date: Tuesday, August 7, 2018
Time: 4:00PM – 9:30PM
Route Description: Main Street (US 276) from Broad Street (US 64) to Johnson Street.

SECTION 02. This ordinance shall be in full force and effect from and after the date of its adoption.

Adopted and approved this the 21st day of May 2018.

K-4. Comprehensive Transportation Plan Update. The North Carolina Department of Transportation is planning an update to the County Comprehensive Transportation Plan as they try to update them every ten years. The process typically takes between 18-24 month to complete and will begin this fall.

K-5. Resolution No. 2018-10. A Resolution Endorsing a Bike/Pedestrian Bridge Across the Davidson River.

**RESOLUTION NO. 2018-10
A RESOLUTION ENDORSING A BIKE/PEDESTRIAN
BRIDGE ACROSS THE DAVIDSON RIVER**

WHEREAS, the North Carolina Department of Transportation (“NCDOT”) intends to construct the Davidson River Bike/Pedestrian Bridge, also known as NCDOT Project EB- 5858, which will be a bridge connecting the Estatoe Trail to US Highway 276; and,

WHEREAS, the extension of bicycle and pedestrian infrastructure across the Davidson River into the Pisgah Forest commercial area will be a significant advancement of City Council’s bicycle and pedestrian connectivity goals as outlined in Council’s vision statement and strategies, the Comprehensive Transportation Plan, the Comprehensive Pedestrian Plan, and Comprehensive Plan; and,

WHEREAS, the scope of the project consists of the design and installation of a pedestrian bridge over the Davidson River approximately 0.1 miles north of NC 280/US 64, this bridge will connect pedestrian foot traffic from US 276 to the greenway.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BREVARD, NORTH CAROLINA THAT:

Section 1. Brevard City Council hereby endorses and supports the construction of a bike and pedestrian bridge across the Davidson River at the location described herein, and hereby expresses its gratitude for NCDOT’s ongoing efforts to improve bicycle and pedestrian transportation in Brevard and Transylvania County.

Section 2. The estimated total project cost is \$600,000.

Section 3. Brevard City Council acknowledges and agrees that the City of Brevard is responsible for 20% of the cost of the bridge, which is equal to \$120,000.

Section 4. Brevard City Council hereby approves a supplemental agreement between the City of Brevard and NCDOT entitled “SUPPLEMENTAL AGREEMENT,” dated May 7, 2018. The City Manager of the City of Brevard is authorized and directed to execute such agreement.

Section 5. This Resolution shall become effective upon its adoption and approval.

Adopted and approved the 21st day of May, 2018.

K-6. Resolution No. 2018-11. A Resolution Approving Financing Terms.

**RESOLUTION NO. 2018-11
A RESOLUTION APPROVING FINANCING TERMS**

WHEREAS: The City of Brevard (“City”) has previously determined to undertake a project for purchasing capital equipment (the “Project”) costing \$307,336 and the Finance Officer has now presented a proposal for the financing of such Project as listed below:

DEPARTMENT	EQUIPMENT
GENERAL FUND	
PARKS & PROPERTY PARKS & PROPERTY SANITATION SANITATION	ATV 2018 Ranger Diesel Crew w/winch & plow accessories Rotadairon Mesh Roller Reverse Tine Tiller RD130 NIV 2 - Cart Tipper Attachments / Model 600 Cart Tipper Attach. Freightliner Garbage Truck VIN:3ALACXFE6JDJW3594
PUBLIC WORKS	
SEWER COLLECTIONS SEWER COLLECTIONS	Truck Bed Upgrade / Adkins Model #109-94-DW 9’ HD Bed John Deere Excavator #JD-E VIN:1FF050GXHHH286018

BE IT THEREFORE RESOLVED, as follows:

1. The City hereby determines to finance the Project through United Community Bank Inc., in accordance with the proposal dated May 1, 2018. The amount financed shall not exceed \$307,336, five-year loan for \$50,139 and ten-year loan for \$257,197, the annual interest rate (in the absence of default or change in tax status) shall not exceed 3.09%, and the financing term shall not exceed ten (10) years from closing.
2. All financing contracts and all related documents for the closing of the financing (the “Financing Documents”) shall be consistent with the foregoing terms. All officers and employees of the City are hereby authorized and directed to execute and deliver any Financing Documents, and to take all such further action as they may consider necessary or desirable, to carry out the financing of the Project as contemplated by the proposal and this resolution.
3. The Finance Officer is hereby authorized and directed to hold executed copies of the Financing Documents until the conditions for the delivery of the Financing Documents have been completed to such officer’s satisfaction. The Finance Officer is authorized to approve changes to any Financing Documents previously signed by City officers or employees, provided that such changes shall not substantially alter the intent of such documents or certificates from the intent expressed in the forms executed by such officers. The Financing Documents shall be in such final forms as the Finance Officer shall approve, with the Finance Officer’s release of any Financing Document for delivery constituting conclusive evidence of such officer’s final approval of the Document’s final form.

4. The City shall not take or omit to take any action the taking or omission of which shall cause its interest payments on this financing to be includable in the gross income for federal income tax purposes of the registered owners of the interest payment obligations. The City hereby designates its obligations to make principal and interest payments under the Financing Documents as "qualified tax-exempt obligations" for the purpose of Internal Revenue Code Section 265(b)(3).

5. The City intends that the adoption of this resolution will be a declaration of the City's official intent to reimburse expenditures for the project that is to be financed from the proceeds of the United Community Bank Inc. financing described above. The City intends that funds that have been advanced, or that may be advanced, from the City's general fund, or any other City fund related to the project, for project costs may be reimbursed from the financing proceeds.

6. All prior actions of City officers in furtherance of the purposes of this resolution are hereby ratified, approved and confirmed. All other resolutions (or parts thereof) in conflict with this resolution are hereby repealed, to the extent of the conflict. This resolution shall take effect immediately.

Adopted and approved this 21st day of May 2018.

K-7. Downtown Master Plan Build Consultant. The Downtown Master Plan Committee voted unanimously for staff to apply for a Better Utilizing Investments to Leverage Development (BUILD) grant. The City received several proposals and reviewed all of them. Staff recommended hiring PSG to assist the City with preparing and submitting a BUILD grant for the implementation of the Brevard Streetscape Plan.

K-8 Correspondence (No Action. Offered as information only.)

- a. Heart of Brevard-Fourth of July Celebration
- b. County Proclamation #14-2018 National Police Week
- c. Brevard Cares Update
- d. St. Philips Lane Closure-Public Hearing Set for June 18, 2018
- e. Rosman Highway Safety (removed at beginning of meeting)
- f. Pisgah Forest Intersection Improvements R-5799
- g. Wayfinding Sign Content and Inclusion Policy
- h. System Development Fees
- i. Transylvania County Building Permit Activity, April 2018

K-9 (M-1) Resolution No. 2018-13. A Resolution Supporting Additional Trails Within the Bracken Preserve.

**RESOLUTION NO. 2018-13
A RESOLUTION SUPPORTING ADDITIONAL
TRAILS WITHIN THE BRACKEN PRESERVE**

WHEREAS, the City of Brevard adopted the Bracken Mountain Master Plan in 2006 via Resolution No. 73-06; and,

WHEREAS, the City of Brevard received a grant from the North Carolina Clean Water Management Trust Fund (NCCWMTF) in the amount of \$1,037,000 to establish a Conservation Easement; and,

WHEREAS, the first phase of trails opened in 2012 and the City desires to expand this trail network with the Bracken Preserve; and,

WHEREAS, the City endorses the expansion of the user experience with three additional trails; including a climbing trail from the parking lot, a downhill-specific one-way trail, and an additional trail along the westernmost ridge of the property abutting Pisgah National; and,

WHEREAS, additional access to the pristine natural environment within the Bracken Preserve will further the goals of NCCWMTF by providing access to protected lands for the education and enjoyment of all citizens; and,

WHEREAS, the Parks, Trails, & Recreation subcommittee voted on March 21, 2018, unanimously, to recommend Council support this effort.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BREVARD, NORTH CAROLINA THAT:

Section 1. The City Manager is hereby authorized and directed to act on behalf of the City to request approval of these additional trails from the NCCWMTF.

Section 2. This Resolution shall become effective upon its adoption and approval.

Adopted and approved this the 21st day of May, 2018.

K-10 (M-3) Bicycle Friendly Master Plan. The City Council heard an update on creating the Bicycle Friendly Community Implementation Plan and the possibility of a designation from the League of American Bicyclists. A public hearing will be scheduled during our June meeting. Mr. Morrow added that the Nantahala National Forest be added to the resolution.

K-11 (M-4) NCDOT Planning SPT 5.0 Priorities. The SPOT program or Strategic Planning Office of Transportation is where transportation projects get submitted into the statewide prioritization program. The following projects were listed and ranked from highest priority to lowest:

1. NC 280 – Convert 4-lane to divided highway with 17.5' median
2. US 64 – Widen existing highway to 4-lane divided from Clement Road to NC 215
3. SR 1546 (Neely Road)-Upgrade roadway to 20' in width, add sidewalks
4. US64/Country Club intersection-Intersection improvements
5. SR 1512 (Ecusta Road)-Upgrade roadway with complete street standards
6. US 178-Widen and realign, include climbing lanes
7. SR 1504 (Old 64)-Upgrade roadway with complete street standards
8. West Loop-Construct two-lane in new location

K-12 (M-5) French Broad Community Center. City Council adopted new language in the contract for the French Broad Community Center stating that any groups using the facility are strictly prohibited from charging any fees or holding fundraisers.

K-13 (M-6) Board and Committee Appointments. City Council approved Tim Robinson be reappointed as a member of the ABC Board.

L. Unfinished Business - None

M. New Business – None. (Everything moved to Consent.)

N. Remarks / Future Agenda Considerations

The Mayor mentioned the White Squirrel Festival and Memorial Day were coming up. He also thanked the Fire Department for being there throughout the festival and the Heart of Brevard for putting it on and many others that help make it a success.

Mr. Morrow mentioned an email that he received with regards to the writer's conference and that this is the third year that the library and Brevard College have hosted it and people come from all over the country to attend. The email was very positive about it.

Ms. Copelof mentioned how successful the historic house ramble was as part of the City's 150th celebration. She also said that she would like the City to pursue some of the suggestions that the Sierra Club made and to talk with them more and have them give us an analysis of how the City can become more efficient and green and she would be happy to be a part of that.

Mr. Landreth brought up a few key points:

- He agreed with Ms. Copelof about the Sierra Club and said that the presentation asked us to make commitments for 12 years from now and said that we owe it to ourselves to do some imagining as to what happens to our physical plan assets over the next 12 years.
- He also emphasized that if that federal DOT grant is awarded to us for our downtown master plan, it will pay for the entire project. He asked Mr. Fatland about repricing our plan and wanted to know if that is currently under way. Mr. Fatland explained that we are concentrating on making a

strong grant right now, however, plan B is to look at scaling back the program to something reasonable.

- He mentioned that he has been talking with the Planning Department about a list of tree species that are appropriate for different circumstances in development and came upon the notion of public and private involvement. He wanted to casually poll everyone to see if there's any knowledge of any tree organizations in our City that have ever functioned or are functioning now. There's some other landscape and tree professionals in the community that have an interest in pursuing that and wanted to see what might already exist.
- Lastly, he said there is a lot of real estate activity happening downtown and he is concerned that the City might be missing an opportunity in consideration of the capacity of the Heart of Brevard. He asked how can we increase the budget for the Heart of Brevard to fund for an associate director who would really help the Heart of Brevard to focus on two things, the program elements that take up a lot of time but also the economic development component. He believes we need to put more resources into helping properties downtown to turn around and develop. Mr. Fatland added that we have DFI coming to meet with the staff to see what the City can do to help with a lot of projects going on downtown.

Mr. Jones wanted to thank the committees that he works with as there has been a lot of involvement and heart put into it and also thanked the fire department for doing such a great job with their presentation with the kids. Also, he thanked the Public Works Department for how good the ballfields look.

O. Closed Session(s) - Mayor Harris asked the City Attorney if it would be appropriate for Council to hold three closed sessions to discuss matters of potential litigation and economic development. City Attorney advised pursuant to **GS § 143-318.11. (a)(3) and (4)** it would be appropriate to convene closed sessions on the matters. A closed session requires a separate motion, second and vote to discuss the matter. Council will enter and exit regular session for each closed session.

O-1. Closed Session #1- At 9:28 p.m. Mr. Landreth moved, seconded by Mr. Daniel Council go into closed session to discuss a potential litigation. Motion carried unanimously. (A six minute break was taken to allow Council Chambers to be cleared.)

Council Returned to Regular Session – At 9:52 p.m. Council resumed the meeting in regular session. The minutes of the closed session are authorized to be sealed.

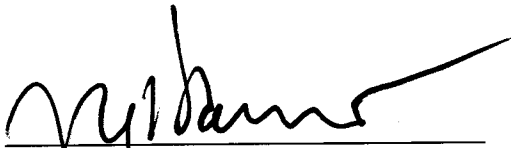
O-2. Closed Session #2 – At 9:52 p.m. Mr. Jones moved, seconded by Mr. Landreth, Council go into closed session to discuss a potential litigation matter. Motion carried unanimously.

Council Returned to Regular Session – At 10:08 p.m. Council resumed the meeting in regular session. The minutes of the closed session are authorized to be sealed.

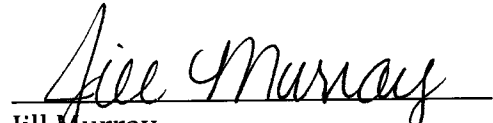
O-3. Closed Session #3 - At 10:08 p.m. Mr. Landreth moved, seconded by Mr. Jones Council go into closed session to discuss an economic development matter. Motion carried unanimously.

Council Returned to Regular Session – At 10:16 p.m. Council resumed the meeting in regular session. No official action was taken in closed session and the Minutes of the closed session are authorized to be sealed.

P. Adjourn – There being no further business, Mr. Jones moved, seconded by Mr. Daniel the meeting be adjourned. Motion carried unanimously. Meeting adjourned at 10:16 p.m.



Jimmy Harris
Mayor



Jill Murray
City Clerk

Minutes Approved: June 18, 2018



Mission Health and HCA Healthcare Letter of Intent Announcement

Michele Pilon, MS, BSN, RN, NE-BC
President and Chief Nursing Officer
Transylvania Regional Hospital

Letter of Intent with Mission Health and HCA Healthcare

Mission Health and HCA Healthcare, Inc. have signed a Letter of Intent – what does this mean?

- A Letter of Intent (LOI) means that the parties have mutually agreed to further evaluate a potential relationship between them using a defined process and within certain parameters.
- Said another way, the LOI provides an outline of what an agreement might ultimately look like, but it is fully contingent upon additional information and is non-binding.

Current Step: 90 to 120 Days of Due Diligence

Moving from a Letter of Intent to a Final Agreement THE STEPS IN THE PROCESS

1

Letter of Intent: On March 22nd Mission Health announced that it has entered into a Letter of Intent with HCA Healthcare, Inc. to explore the possibility of joining that organization.

2

Due Diligence: Both organizations begin a 90-day period of due diligence. During this period, Mission Health will further validate that joining HCA is the right choice for Mission Health's team members, providers, patients and communities.

3

Agreement Outlines: Once both parties are satisfied with their findings, Mission Health and HCA will commence the process of working an agreement outlining their goals and integration plan.

4

Approval: The agreement will be submitted to the North Carolina Attorney General's Office for approval. The Attorney General will ensure that the agreement is in the best interests of the residents of North Carolina. Once the agreement receives that approval, the organizations can move forward and enter into a definitive agreement.

5

Alliance: Upon successfully completing all of the above steps, Mission Health will join HCA Healthcare sometime later this year.

Why HCA Healthcare? A Perfect Match.

- Appreciates and values what Mission Health brings to HCA
- Superb clinical performance
 - At the very top of nation in core measures and other clinical performance parameters
 - Numerous Magnet hospitals
- Powerful research and education infrastructure
 - Lead enrolling site in 75% of new cancer drug approvals
 - Single-handedly completed NIH trial on central line blood infections published in the New England Journal of Medicine
 - Largest provider of Graduate Medical Education in the nation
- Scale synergies that precisely match our weaknesses
 - Unprecedented scale - \$44 billion in annual revenue, the lowest cost buyer of supplies, drugs, equipment, etc.
 - Would be impossible to achieve necessary cost savings alone, without unacceptable consequences

3



HCA®



ACUTE CARE

179
Hospitals

40K
Licensed Beds



AMBULATORY SERVICES

120
ASCs

16
GI Centers



ACCESS CENTERS

123
Urgent Care Centers

72
Freestanding ERs



PHYSICIANS

~1030
Physician Clinics

40K
Active Medical Staff

Enterprise Services



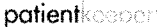
SCRI
Southern Cancer Research Institute



HEALTHTRUST



PARALLON
ENTERPRISE SOLUTIONS



patientkeeper®



HCAI
Health Care Indemnity, Inc.

4



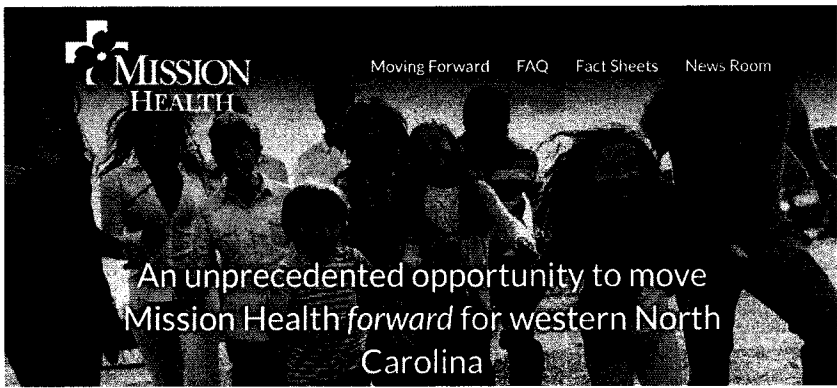
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How does joining HCA Healthcare benefit our community

- HCA has a proven track-record of making meaningful investments in its communities – not just for its healthcare operations but beyond.
- A key component of this agreement, should it move forward, is the creation of a very substantial foundation.
 - While the final details still need to be worked out, its assets will be focused on the people who live in our communities.
 - With the potential of tens of millions of dollars or more available every year for improving the health of the residents of western North Carolina and beyond, the possibilities of this new foundation are nothing short of transformational.
 - In addition, HCA will pay local and state property, sales, use and other taxes that will support our local community governments.

How to Stay Current

Visit MissionHealthForward.org



Thank You and Questions

Thank you for the opportunity to share with you an exciting plan to save serious taxpayer money and improve our natural environment; essentially, to improve the lives of all of us. Communities all around us and across the globe are doing the things this plan describes; many have been doing these things for years. In the brief time we have tonight, we want to raise your awareness of what's possible—and achievable—and the golden opportunities waiting for you to seize them and reap the benefits.

At heart, this is about reducing your carbon footprint by burning less fossil fuel: oil, gasoline, diesel, natural gas. You burn them directly in your car or indirectly every time you turn on a light or heat a building. A byproduct of burning is the release of compounds, including carbon in the form of carbon dioxide, into the air. By burning less fossil fuel, less carbon is released into the air. Burning less fossil fuel saves you money and helps the environment.

There are two ways to reduce the use of fossil fuel, thus lowering your carbon footprint:

- One is to not burn them in the first place. Better insulation in your building means using less energy to heat and cool the building. Reducing idling of vehicles reduces their consumption of fuel. Every reduction in fossil-fueled energy use means a direct saving in dollars.
- The second way to reduce your carbon footprint is to use energy generated by clean, renewable sources like solar, wind, hydro, and geo-thermal. Installing solar panels is probably the most accessible here in Brevard.

Of course, adding building insulation or installing solar panels costs money. That investment has a payback period, during which the cost of installation is recouped by the energy saving generated. Once the investment is paid off, the savings continue indefinitely. And of course, there are things you can do now that don't cost anything, like reducing vehicle idling and reducing the amount of solid waste that goes into our landfill.

Here is where things get really interesting---and exciting. You don't have to guess at any of this or spend lots of time and money figuring out what to do and how to do it. In your packet is a list of local contacts who are already doing these things and saving money in the process.

- Just last week I spoke with Mark Biberdorf, the town manager of Fletcher, who told me that Fletcher spent \$10,000 to convert some of their streetlights to LED's. They paid off that \$10,000 in two years and now save \$5,000 every single year.
- On the list is Amber Weaver, Director of Asheville's Office of Sustainability. Her salary and her entire department is paid for by the yearly savings Asheville made on some of its energy-saving programs. I encourage you to go to their website and read about what they do.
- The last page of your packet is the resource conservation initiatives undertaken by Henderson County. I know Rachel Kipar, the director of that program, personally, and would be more than happy to introduce you to her.

That's not all. There is a whole cadre of local, state, and national organizations devoted to helping you reduce your carbon footprint and save money. The most exciting part is that their advice and support is available at no--or very reduced--cost to you! All you need do is ask. I'd like to highlight one such organization now.

In your packet is a two-page description of Waste Reduction Partners. Some of you may be familiar with SCORE, an organization of retired business owners and executives who volunteer their time to work with small business owners to get them started and improve their bottom line. Waste Reduction Partners is composed of retired scientists and engineers who volunteer their time to work with municipalities and industry to reduce their carbon footprint. The team conducts on-site assessments and provides consulting services for energy and water efficiency, waste reduction, pollution prevention, operating efficiency improvements, and cost effectiveness. Their services are provided at no- or reduced-cost and are non-regulatory and confidential.

Craig DeBrew of Duke Energy can provide energy assessments of buildings and what can be done to make them more efficient. Ask him to do an assessment of our streetlights, including what it would cost to convert to LED's and what could be saved in doing so.

Bill Eaker and Chris Dobbins of Land of Sky Regional Council can provide expertise in converting vehicles to alternative fuels. For more than three years I have

worked closely with Bill and Chris to promote the advantages of driving electric. They, and the others on this list, can provide not only advice, but can point you to government grants that will pay for or reduce the costs of reducing your carbon footprint.

I hope this brief overview has made you aware of the significant benefits to your bottom line and to the environment of reducing that footprint---and that doing so is not only desirable but very doable. The resources are easily accessible and, for the most part, free. However, only you can initiate the process to make use of them.

As you may have guessed, I am passionate about all of this, as are the those who signed the letter to you and the Sierra Club members we represent. Please remember that we, too, are a resource and are willing to share our time and expertise to help Brevard join communities here and around the world in moving toward a cleaner, healthier environment and saving our precious resources , including our money.

Again, thank you for you time tonight. Please call on us any time we can be of service.

TO: The City Council of Brevard North Carolina

FROM: The Executive Committee of Sierra Club's Pisgah Group

SUBJECT: Proposal to Reduce the City's Carbon Footprint

DATE: May 21, 2018

As residents of Brevard and Transylvania County who love and respect our beautiful home, we offer you a plan that will result in important benefits to our community and all who live here. When adopted, the elements of this plan will significantly reduce our carbon footprint and will:

- Enhance our quality of life by reducing air and water pollution and solid waste disposal;
- Identify Brevard and Transylvania County as leaders in environmental stewardship, joining forward-thinking governments in our region and across the country in this growing movement. This will add another inducement to prospective residents, including owners of high-tech, low impact companies who bring jobs with them;
- Save substantial tax dollars through reduced energy costs and other savings.

Specific projects include but are not limited to:

- 1) Teaming with Duke Energy and Waste Reduction Partners to conduct an environmental audit of all government buildings;
- 2) Reducing building utility costs by upgrading insulation, replacing windows, and installing LED lighting and high-efficiency HVAC systems;
- 3) Incorporating renewable energy and the latest green building practices into all future building designs;
- 4) Working with Duke Energy to replace all streetlights with high-efficiency, long-life LED light heads. When possible, these replacements should conform to the standards of The Dark Sky Institute (www.darksky.org);
- 5) Installing solar panels and battery storage units on all government buildings;
- 6) When practical, converting existing vehicles to alternative fuels like natural gas, propane, and biodiesel;
- 7) Replacing government vehicles with hybrid and/or all-electric vehicles as older vehicles are retired;
- 8) Instituting a "No Idle" policy for government vehicles and equipping them with the technology to limit idling;
- 9) Installing electric vehicle (EV) charging stations at a central downtown location;
- 10) Instituting a city-wide composting plan.

Asheville, Buncombe County, Hendersonville, Henderson County, Fletcher, and other nearby communities have already taken many of the steps listed in our plan and are reaping the rewards of doing so. They have realized significant, ongoing, documented cost savings. There are people in each of these jurisdictions willing to share their expertise and experience. In

addition, there are several nearby agencies and experts in various fields like water, energy reduction, waste disposal, and air quality who will, at no cost, provide evaluation of current facilities and practices and guidance for improvement.

The attached material provides a list of contacts who are eager to help the City of Brevard take significant steps toward becoming a forward-thinking, environmentally responsible community and save significant tax dollars in the process. Also attached is an overview of what Henderson County has done and is doing.

We look forward to working closely with you and supporting these efforts in any way we can.

Sincerely,

The Executive Committee of Sierra Club's Pisgah Group:

- Dr. Jim Reynolds, Chair
- Jim Hardy, Vice Chair
- Peter Chaveas
- Kim Coram
- Marshall McCallie
- Bill Thomas
- Rick Thomas
- Joyse Witheridge
- John Wiseman

Attachments:

- **1 - Contact list of experts and agencies**
- **2 - What does it mean to be committed to, powered by, or working towards 100% clean, renewable energy? // Area cities and counties committed to 100% renewable energy**
- **3 - Waste Reduction Partners (WRP)**
- **4 - The Division of Environmental Assistance and Customer Service (DEACS) // Land of Sky Clean Vehicles Coalition**
- **5 - Henderson County Resource Conservation Initiatives**

CONTACTS: EXPERTS IN ENERGY REDUCTION STRATEGIES

Services are provided at no cost

ENTITY	CONTACT	OFFICE	CELL	EMAIL
LAND OF SKY – CLEAN VEHICLES/CLEAN CITIES COALITIONS	Bill Eaker		828-734-7434	bill@landofsky.org
WASTE REDUCTION PARTNERS	Russ Jordan	828-251-7477 828-251-6622		rjordan@wrpnc.org
NC DIV OF ENVIRNOMENTAL ASSISTANCE & CUSTOMER SERVICE	Terry Albrecht	828-251-7475	828-707-2824 828-707-2384	terry.albrecht@ncdenr.gov
NC STATE ENERGY OFFICE	Reid Conway		828-556-9250	reid.conway@ncdenr.gov
DUKE ENERGY	Craig DeBrew	704-484-5022 828-698-2030	704-600-5249	craig.debrew@duke-energy.com
PISGAH GROUP OF SIERRA CLUB	Jim Hardy	828-862-6969	828-371-0332	Jh1@comporium.net
HENDERSONVILLE PUBLIC WORKS	Tom Wooten	828-233-2893 828-697-3084		twooten@hvlnc.gov
ASHEVILLE OFFICE OF SUSTAINABILITY	Amber Weaver	828-271-6141		webmaster@ashevillenc.gov
FLETCHER TOWN MANAGER	Mark Biberdorf	828-687-3985		m.biberdorf@fletchernc.org
HENDERSON COUNTY ENVIRONMENTAL PROGRAMS DIRECTOR	Rachel Kipar	828-694-6524		rkipar@hendersoncountync.org

IMPORTANT WEBSITE LINKS

LAND OF SKY CLEAN VEHICLES COALITION	http://www.cleanvehiclescoalition.org/news.php
WASTE REDUCTION PARTNERS	http://wastereductionpartners.org/wrp-home
NORTH CAROLINA ENVIRONMENTAL QUALITY	https://deq.nc.gov/
NORTH CAROLINA STATE ENERGY PROGRAM	https://deq.nc.gov/about/divisions/energy-mineral-land-resources/state-energy-program
ASHEVILLE OFFICE OF SUSTAINABILITY	http://www.ashevillenc.gov/departments/sustainability/default.htm
HENDERSON COUNTY ENVIRONMENTAL PROGRAMS	https://www.hendersoncountync.gov/engineering/page/environmental-programs www.hcrecycles.org

What does it mean to be committed to, powered by, or working towards 100% clean, renewable energy?

Committed to 100% Renewable Energy: The Ready for 100 Campaign recognizes community commitments as places where a city's leadership has established a goal to transition to the entire community to 100% clean, renewable energy. This can be through a stand-alone Resolution or Proclamation or integrated into a community's Climate Action Plan or Energy Action Plan.

100% Commitment Guidelines

When crafting a commitment to 100% renewable energy, Ready For 100 recommends that the adopted goal includes the following elements:

- Community-wide Electricity Use: A full transition of the electricity sector to clean, renewable energy;
- By 2035: A target year for when this commitment will be achieved no later than 2035 for electricity and 2050 for all energy sectors;
- Ensure Justice, Equity, Affordability, and Access: A commitment should include measures that prioritize equity affordability, and access for all members of the community, prioritizing low income communities, environmental justice communities and communities burdened by the fossil fuel industry.
- Clean and Renewable Resources Only: This includes carbon and pollution free energy sustainably collected from renewable sources including wind, solar, tidal, and geothermal. Low-impact, small hydro and some forms of biomass may be included after being evaluated for sustainability and environmental justice implications. Nuclear, natural gas, coal, oil based, or any other forms of carbon-based energy production are not included as clean or renewable sources of energy. Sierra Club's complete energy policy can be found [here](#).
- A Transparent and Inclusive Planning and Implementation Process ensuring that the community members and local businesses have an opportunity to participate.

Strong commitments also include:

- All Energy Sectors: A commitment to transition other energy sectors to 100% including transportation and heating and cooling;
- A Local Generation Goal: A goal for how much of the community's energy needs will be met by local, distributed generation;
Near term implementation steps: At least the first year and ideally a five year plan;
- Commitment to Collaboration: A commitment to work with surrounding communities in achieving aligned clean energy and equity goals;
- Commitment to Advocate: A commitment to advocate for policies or regulations at the state, regional and/or federal level that aid the city in their transition

Powered by 100% Renewable Energy: A community is powered with 100% renewable energy when the amount of energy generated from renewable energy sources in the community (or brought into it) equals or exceeds 100% of the annual energy consumed within the community.

Working towards 100% Renewable Energy: A number of communities have pledged support for 100% clean energy, and some are demonstrating support for a transition to 100% clean energy by investing in renewable energy for municipal operations. To see a list of cities that have invested in renewable energy for their municipal operations check out EPA's Green Power Communities. To see a list of businesses, communities, and countries that are working towards 100% visit [Go 100% Renewable Energy](#).

<https://www.sierraclub.org/ready-for-100/commitments>

Area Cities Committed to 100% Renewable Energy

Asheville The City of Asheville, NC is committed to supporting a state goal of 100% renewable energy by 2050.

Atlanta Atlanta is committed to achieving 100% renewable electricity by 2035.

Columbia Columbia, SC is committed to transitioning to 100% renewable electricity by 2036. Mayor Steve Benjamin has pledged their support for a community-wide transition 100% renewable energy.

Hillsborough The Town of Hillsborough, North Carolina commits to transition to 100% clean, renewable energy for all sectors by December 31, 2050 or sooner and 80% clean, renewable energy by 2030.

North Carolina Counties Committed to 100% Renewable Energy

Buncombe County Buncombe County, North Carolina, commits to the goal of 100% clean, renewable energy for municipal operations by 2030, and for the larger community and county by 2042.

Orange County North Carolina, Orange County Board of Commissioners passed a resolution committing the County to a 100% clean, renewable energy for all energy sectors-based economy by January 1, 2050 or sooner.

Cities Powered by 100% Renewable Energy

Aspen As of 2015, Aspen, Colorado is powered by 100% renewable electricity - a mix of approximately 50% wind, 45% hydropower, and the remaining 5% from solar and landfill gas. Mayor Steve Skadron has pledged their support for a community-wide transition 100% renewable energy.

Burlington As of 2014, Burlington, Vermont is powered by 100% renewable electricity. Mayor Miro Weinberger has pledged their support for a community-wide transition 100% renewable energy.

Greensburg As of 2013, Greensburg, Kansas is powered with 100% renewable electricity. Mayor Bob Dixon has pledged their support for a community-wide transition 100% renewable energy.

Kodiak Island Since 2012, Kodiak Island is powered by 100% renewable electricity.

Rock Port Rock Port, MO is powered by 100% wind energy.

WASTE REDUCTION PARTNERS

Land of Sky Regional Council- Asheville, NC Phone: 828-251 7475 info@wrpnc.org

Waste Reduction Partners provides client-focused and results-oriented technical assistance to help North Carolina businesses and institutions be more efficient, economically competitive and environmentally sustainable.

The WRP team conducts on-site assessments and provides consulting services for energy and water efficiency, waste reduction, pollution prevention, operating efficiency improvements and cost effectiveness.

WRP services are grant sponsored or supported through technical service contracts. Services are provided to clients at no- or reduced-cost. All services are non-regulatory and confidential.

who we are



A team of 37 distinguished retired engineers, scientists, and business professionals with more than 2,300 years of experience.

what we offer



On-site efficiency improvement assessments in water and waste reduction, energy management, and pollution prevention.

who we serve



WRP volunteers have helped more than 2,650 clients across North Carolina save money through efficiency improvements.

- 01 Manufacturing
- 01 Agriculture
- 01 Local Governments

- 01 Businesses
- 01 K12 Schools & Institutions
- 01 Non-Profits

WRP Helps Clients Achieve Savings

Since 2000, Waste Reduction Partners' team of retired professionals has provided more than 264,000 hours of "pro bono" technical expertise. Recommendations translate to more than \$115 million in utility cost savings, one billion gallons of water saved, 4.8 trillion BTUs reduced, and 260,485 tons of solid waste diverted from landfills.

WRP Services for 2017 - 2018



GRANT-SPONSORED ENERGY ASSESSMENTS

Energy assessments are available for businesses, institutions, non-profits and farms in North Carolina. WRP will provide a report with recommendations, cost-benefit analysis and financial incentives.



WATER EFFICIENCY ASSESSMENTS

WRP engineers will perform water-use assessments of facilities in the Triangle and WNC regions. A recommendations report outlines efficiency opportunities, potential savings and payback.



ZERO WASTE AND RECYCLING

The WRP Solid Waste Team can help your organization improve recycling programs, identify markets for waste streams, pursue zero-waste strategies and save money on disposal.



AGRICULTURAL PLASTICS RECYCLING

WRP is assisting growers and nurseries to find recycling solutions for plastic pots, trays, flats, hoop-house film, drip tape, and even mulch films, in the future. Learn more at ncagplastics.org.



ENGAGE WITH WRP!

"Initiate a Project" on the WRP website wastereductionpartners.org or call Waste Reduction Partners at 828-251-7475.



NC

Environmental Assistance
and Customer Service
ENVIRONMENTAL QUALITY

Waste Reduction Partners is administered by Land of Sky Regional Council. WRP is a partnership program of the NC DEQ Division of Environmental Assistance and Customer Service

Waste Reduction Partner engineers address opportunities for savings the areas of ENERGY, WATER, AND SOLID WASTE. Following is a list of the areas addressed within the ENERGY area:

- **Walk-through Audits** - Identify obvious areas for efficiency improvements, visual inspection, questions and answers.
-
- **Process Energy Uses** – Review boiler efficiency, steam traps, condensate returns, and leaks. Identify heat exchanger opportunities. Evaluate opportunities for improved pumping systems.
-
- **Lighting Improvements** - Measure light levels. Conduct economic cost/benefit on lighting upgrades and group lamping. Review light quality improvement through better color rendition and color temperature selection. Discuss daylight harvesting, occupancy sensors, dimming ballast, and task lighting strategies.
-
- **HVAC Operations** - Suggest fuel strategies, automated controls, setback temperatures, and demand limiting techniques. Review environmental air quality indicators, water treatment, and preventative maintenance.
-
- **Motor Efficiency** - Conduct MotorMaster analysis for optimum motor replacement strategies including cost benefits. Identify cog belt and VFD motor applications.
-
- **Building Envelope** - Identify general insulation, fenestration, and infiltration problems. Suggest additional methods of envelope analysis and performance improvement measures.
-
- **Demand Reduction / EMS** - Suggest demand reduction strategies and energy management system (EMS) considerations.
-
- **Energy-Use Benchmarking** - Assist in determining Key Performance Indicator for internal and external benchmarking. Help client understand EPA Energy Star Building analysis and applications.
-
- **Strategic Planning and Energy Policy Recommendations** - Provide guidance on strategic energy planning and recommend policies and procedures on key energy-consuming activities such as motor management, heating/cooling temperature setting, etc.
-
- **Financing Options** - Provide information on applicable loan programs, utility rebates programs, grant and Energy Service Companies (ESCO) performance contracting.
-
- **Utility Bill Analysis** - Examine rate structure, peak kW demand and times, load factor, total kWh cost, and metering.

The Division of Environmental Assistance and Customer Service (DEACS)

Mission

The Division of Environmental Assistance and Customer Service (DEACS) is an agency within the Department of Environmental Quality whose mission is to protect and improve North Carolina's environment and economy through:

- *Providing customer-focused assistance,*
- *Facilitating a greater understanding of environmental permitting and compliance,*
- *Encouraging wider adoption of sustainable practices,*
- *Promoting increased recycling and reduced waste disposal and,*
- *Reducing impacts from resource consumption.*

Our goal is to

- expand the use of sustainable practices regarding waste reduction, energy efficiency, water conservation and emissions reductions;
- broaden our understanding of the environmental regulatory and permitting programs to improve our customer service assistance and;
- promote recycling material management programs and help expand recycling infrastructures thereby creating economic growth.

Services

Our services include, but are not limited to: recycling and waste reduction assistance; environmental technical and permit assistance specific to citizens, businesses, local governments and various industry types; free onsite energy and water use audits; small business advocacy; recognition of commitments to continual environmental performance; facilitation of financing and tax credits for recycling businesses; coordination of exchange markets for reusable materials; express permitting coordination, and development of sustainability plans and environmental management systems.

Contact:

Alison Davidson
2090 U.S. Hwy. 70
Swannanoa, NC 28778

Email:

Alison.Davidson@ncdenr.gov

Phone: (828) 296-4698 (Direct) (828) 296-4500 (Asheville Switchboard)



Overview

The US Department of Energy established the Clean Cities Program in 1993 to advance the nation's economic, environmental, and energy security by supporting local actions to cut petroleum use in transportation. The Land of Sky Regional Council in Asheville, N.C. established the Land of Sky Clean Vehicles Coalition in 2004 and joined this nationwide effort. The Coalition became the 3rd USDOE designated Clean Cities Coalition in N.C. (joining the Triangle and Charlotte area coalitions) and 85th in the U.S. in 2012.



U. S. Department of Energy

The Land of Sky Clean Vehicles Coalition is a group of public and private sector fleet managers, fuel and vehicle providers, vehicle conversion companies, clean tech companies, sustainability, air quality, health and clean transportation advocates. Coalition stakeholders are working together to promote the use of alternative fueled and advanced technology vehicles and other measures to reduce the use of petroleum and improve air quality in the Asheville Metropolitan Area (Buncombe, Haywood, Henderson, Madison and Transylvania counties).

Coalition members and staff assist fleet managers and others to explore the various alternative fuels—natural gas, propane, and biodiesel—along with hybrid, plug-in hybrid and all-electric vehicle options and determine the best fits for their fleets. We assist stakeholders in securing state and federal grants and other financial assistance to help them carry out projects. To date, we have assisted our stakeholders in securing over \$13 million dollars in assistance from the US Department of Energy, NC Department of Transportation, NC Division of Air Quality, State Energy Office, private corporations and others.

Key Stakeholders & Partners

US DOE; State Energy Office; Blue Ridge Biofuels; PSNC Energy; Blossman Gas/Alliance Autogas; Duke Energy; Brightfield Transportation Solutions; Metropolitan Sewerage District; cities of Asheville and Hendersonville; towns of Waynesville, Montreat and Black Mountain; Buncombe, Henderson and Haywood counties; Altech Eco Energy; Mission Health; NC Division of Air Quality; WNC Regional Air Quality Agency; Mountain Mobility; Haywood Public Transit; Apple Country Transit; UNC-A; WCU; Blue Ridge, Haywood and Asheville-Buncombe Community Colleges; Asheville Chamber of Commerce; Sundance Power; Great Smoky Mountains National Park; Blue Ridge Parkway; Carl Sandburg Home Historic Site; Blue Ridge EV Club; Asheville Airport; US EPA; Biltmore Company; Triangle Clean Cities; Centralina Clean Fuels, NC Clean Energy Technology Center; Advanced Energy and Nissan Corporation.

Get Involved – Contact Us!

Bill Eaker, Coordinator – bill@landofsky.org; 828-734-7434

Chris Dobbins, Fleet Advisor – broadspeed@frontier.com; 828-658-3133

Website – www.cleanvehiclescoalition.org





Henderson County Engineering
Environmental Programs
1 Historic Courthouse Square, Suite 6
Hendersonville, NC 28792
828.694.6524

www.hendersoncountync.gov/engineering/page/environmental-programs

RESOURCE CONSERVATION INITIATIVES HENDERSON COUNTY ENVIRONMENTAL PROGRAMS

ALTERNATIVE FUELS

- CNG/ Alternative Fuels Infrastructure Project (2011)- station installation, Apple Country Transit bi-fuel bus introduction to fleet
- Solid Waste- biodiesel equipment (2011-2013)
- Hybrid vehicles/high MPG vehicles introduced to fleet (2015 and on-going)
- Annual Energy & Fuel Management report to Board of Commissioners
- Member- Land of Sky Clean Vehicles Coalition

ENERGY

- 95 Courthouse Solar Thermal System Project (2009)
- Facilities Lighting Upgrade Project (2011) to fluorescent lighting
- LED Upgrades (various facilities, parks)
- Energy Efficiency Projects (on-going)
- Duke Energy SmartSaver Rebate Program
- Annual Energy & Fuel Management report to Board of Commissioners
- Member- NC Sustainable Energy Association

KUNZ FARM PARK PLANNING

- Planned pedestrian access across French Broad River from Westfeldt Park
- Division of Water Resources grant and other funding
- Pollinator, native plant, and habitat restoration
- Agricultural heritage preservation & conservation education
- Create and foster community partnerships

ORGANICS MANAGEMENT

- Apple Festival recycling & composting (2014 and on-going)
- Food waste diversion at Convenience Center (drop-off) and Detention Center Kitchen
- Backyard composting workshops
- International Compost Awareness Week participation
- Member- US Composting Council, NC Composting Council Chapter
- Member- Regional WNC Food Waste Summit



**Henderson County Engineering
Environmental Programs
1 Historic Courthouse Square, Suite 6
Hendersonville, NC 28792
828.694.6524**

www.hendersoncountync.gov/engineering/page/environmental-programs

OUTREACH & IMPLEMENTATION

- Presentations to community and civic groups
- Tours of facilities with local school, civic groups
- Presence at local festivals and events
- Work with local and regional partners, Land of Sky Regional Council, to integrate and expand sustainability programming
- Engage with citizens to discuss policy and programmatic changes
- Apply and administer various grants for sustainability projects
- Environmental Advisory Committee staff liaison

WASTE DIVERSION

- Transfer Station, Convenience Center Capital Projects/ Solar Panel Installation (2010-11)
- Creation and maintenance of www.hcrecycles.org for community information/outreach
- Annual household hazardous waste collection & paint recycling events
- Mercury products recycling- new in 2014 (DEQ grant)
- Away-from-home recycling- parks and libraries
- Hauler outreach, community waste reduction education
- Addition of compactors for recycling at Transfer Station, Convenience Center (DEQ grant)
- Member- Carolina Recycling Association



Celebrate Brevard's 150th Anniversary



Main Street, Circa 1900

**FY 2018-2019
PROPOSED BUDGET**





Budget Calendar

May 21

City Council Budget Presentation

June 4

Budget Work Session

June 18

City Council Meeting – Public Hearing

 All Funds Comparison			
	<u>FY18</u>	<u>FY19</u>	
General Fund:	\$9.6M	\$10.4M	.8M+
Utility Fund:	\$5.7M	\$6.3M	.6M+
Capital Projects Fund:	\$8.2M	\$1.2M	(7.0M)
Fire Department:	\$2.0M	\$.7M	(1.3M)

 All Funds Comparison (cont'd)			
	<u>FY18</u>	<u>FY19</u>	
Pedestrian Fund:	\$.2M	\$.3M	.1+
Rosenwald Fund:	\$.1M	\$.9M	.8M+
Downtown Master Plan Fund:	\$.8M	\$.6M	(.2M)
All Other Funds:	<u>\$1.6M</u>	<u>\$1.9M</u>	.3M+
TOTAL:	\$28.2	\$22.3M	(5.9M)

		
General Fund		
	<u>FY-18</u>	<u>Proposed FY-19</u>
Assessed Valuation	\$973,000,000	\$985,650,000
Current Tax Rate	\$0.4950	
Proposed Tax Rate		\$0.5100

		
Recycling		
	<u>FY18</u>	<u>FY19</u>
Residential:	\$3.00	\$3.00
Commercial:	\$4.00	\$5.75

	
Non Profit Contracts	
Bread of Life	\$5,000
Chamber of Commerce	\$3,000
Farmers Market	\$17,000

	
Non Profit Contracts	
(cont'd)	
Fireworks Participation	\$2,500
Heart of Brevard	\$30,000
Sharing House	\$10,000
TC Arts Council	<u>\$10,000</u>
Total	\$77,500

		FY19 General Fund Expenditures Compared to FY18	
		<u>FY19</u>	
Salary Adjustments:		\$133,856	
(2.5% COLA, 1.5% Merit)			
(Market adjustment for Police Officers'			
salaries to aid in recruitment and retention)			
Employee Medical		\$80,000	
Election Expense		(\$16,000)	
Capital Equipment		(\$214,874)	
Powell Bill – Streets		(\$138,306)	
Other Expenditures		(\$114,810)	



FY19 General Fund Expenditures Compared to FY18

(cont'd)

Non-Departmental:		
Debt Service	Increase	\$59,721
Rosenwald	Increase	\$800,000
Fire Department	Decrease	(\$61,977)
Downtown Master Plan	No Change	
Pedestrian/Bike Paths	Increase	\$45,000
OPEB	No Change	



Utility Fund

Proposed Rate Increase	4%
5,000 Gallon Customer Per Month	\$3.00 monthly increase



Water & Sewer Capital Projects

Cathey's Creek Stream Restoration and New Water Treatment Plant Intake:	\$1M
Wastewater Treatment Plant Pump Station Rehab:	.2M
Total:	\$1.2M



Heart of Brevard

	<u>FY-18</u>	<u>FY-19</u>
Assessed Valuation:	\$59,500,000	\$60,700,000
Current Tax Rate:	\$0.2250	
Proposed Tax Rate:		\$0.2250



Closing Comments